			2019/20	
2018/19		2019/20	Revised	2020/21
Actual		Budget	Estimate	Budget
		£	£	f
Employees				
10,123 Indirect employee expenses				
Premises Related Expenditure				
21,788 Repairs, alteration & maintenance of buildings		4,400	4,820	•
442 Energy costs		565	1,080	1,200 2020/21 £100pm with two staff now based there
0 Rents		0	0	0
4,813 Rates		5,000	5,450	6,000 2020/21 Add 10% increase
449 Water services		500	315	420 2020/21 EC £20pm & NC £15pm
O Fixtures and fittings				
2,063 Cleaning & domestic supplies		2,000	3,300	3,300 Bins 52 empties @ £22; Skips 4 @ £310; Suspended Solids 4 @ £105; Other £496
41,488 Grounds maintenance costs <sup>1</sup>		54,730	41,000	42,600 See memo below
4,729 Premises insurance		4,870	3,700	3,800 Revised = actual Add 3% for 2019/20
5,000 Contribution to premises-related provisions <sup>2</sup>		3,000	3,000	5,000
Transport Related Expenditure				
Public transport				
211 Car allowances		500	500	500 No change
Supplies & Services				
5,242 Equipment, furniture and materials		500	20,500	9,000 2019/20 £10k (Min 50-19) and further £10k virement from Ground Mtce; 2020/21 £9k Equipment
O Printing, stationery & general office expenses		0	0	
10,655 Services	Professional Fees	12,000	13,700	2,000 Entering NC records into RBS £6k, linking records to map £7.7k
555	Audit fees	800	800	800
27,500	Admin fees	29,682	29,680	29,680 New recharge structure for 2019/20
217	Bank charges	250	250	
0 Communications & computing	computers	0	0	0
364	website	400	400	
815	publicity	1,000	1,000	
	1	_,500	=,=00	,

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2018/19 Actual  0 Grants & Subscriptions 0 Contributions to provisions 1,716 Miscellaneous expenses		2019/20 Budget £ 150 0 400	2019/20 Revised Estimate £ 150 0 400	0
Income				
	Government Grants			
0	Other grants etc	0	0	O No longer to receive War Memorial Commission
(85,963)	Customer & client receipts <sup>3</sup>	(51,540)	(61,290)	(51,540) See memo below
(470)	Interest	(340)	(1,200)	(600) No change
(64,572)	Recharges <sup>4</sup>	(68,115)	(68,115)	(58,115) See memo below
(12,838) Net Expenditure (to/from revenue reserve)		752	(560)	1,065
Memoranda 1. Grounds Maintenance	Eashing Maintenance Contract	35,000	25,000	27,500 2020/21 15 cuts @ £1500 plus £5,000 for other works
				2019/20 includes £2.5k Laurel Removal Min 49-19; 2020/21 20 cuts @ £330 plus £5,000 for other
	Nightingale Maintenance Contract Tree Maintenance	16,230	12,500	·
	Memorial Inspection	1,500 2,000	1,500 2,000	
	Memorial hispection	54,730	41,000	· · · · · · · · · · · · · · · · · · ·
			· ·	
2. Contribution to premises-related provisions	EMR Chapels	0	0	2,500
	EMR Cemeteries	0	0	0
	EMR Lodges	3,000	3,000	2,500

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3,000

3,000

5,000

				2019/20		
2018/19			2019/20	Revised	2020/21	
Actual			Budget	Estimate	Budget	
			£	£	£	
3.	Customer & client receipts					
(11,190)	Eashing Cemetery	Purchases	(6,600)	(9,500)	(6,600)	Assume historic level of activity & 10% average fee increase
(8,970)		Interments	(8,800)	(8,800)	(8,800)	ditto
(3,050)		Memorials	(2,200)	(2,200)	(2,200)	ditto
(5,140)		Chapel Hire	(140)	(140)	(140)	Assume chapel to be used 2 times
(26,800)		Lodge Rent	(16,200)	(16,200)	(16,200)	Assume no change of tenant
	Nightingale Cemetery	Purchases	0	(3,850)	C	Treat all Nightingale income as windfall & pick up at revised estimate
		Interments	0	(1,350)	C	ditto
		Memorials	0	(450)	C	ditto
		Chapel Rent	(5,000)	(5,000)	(5,000)	Assume no change of tenant
		Lodge Rent	(12,600)	(12,600)	(12,600)	Assume no change of tenant
(1,223)	Miscellaneous Income		0	(1,200)	C	
(56,373)			(51,540)	(61,290)	(51,540)	
		•				=
4.	<b>Recharges - Allocation between Constituer</b>	nt Authorities				
(61,521)	Godalming Town Council		(54,836)	(54,836)	(54,836)	Allocation between Godalming & Busbridge are provisional - TBC January 2020
(3,051)	Busbridge Parish Council		(3,279)	(3,279)	(3,279)	ditto
	<b>Recharges - Transfers from Earmarked Res</b>	erves				
	EMR Cemeteries		(10,000)	(10,000)		
	EMR Chapels		0	0	C	
(64,572)			(68,115)	(68,115)	(58,115)	<del>-</del>  -
		•				=
		Band D equivalent number 2019/20				
		Godalming	9,240.7	9,240.7	9,240.7	
		Busbridge	552.6	552.6	552.6	
			9793.3	9793.3	9793.3	
		•				=

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#### Variation between 2019/20 Base Budget & 2019/20 Revised Estimate

	£
2019/20 Budget (Net)	752
Less additional income (Nightingale Cemetery)	-5,650
Less additional income (Eashing Cemetery)	-4,100
Add Professional Fees	1,700
Add Equipment	20,000
Less Grounds Maintenance	-13,730
Less Insurance	-1,170
Add increase in waste disposal costs	1,300
Less roundings & minor adjustments	338
2019/20 Revised Estimate (Net)	-560

#### Variation between 2018/19 Base Budget & 2019/20 Base Budget

	£
2019/20 Budget (Net)	752
Less roundings & minor adjustments inc inflation	593
Less reduction in Grounds Maintenance	-12,080
Add reduction in transfer from reserves (net)	12,000
Add increase in waste disposal costs	1,300
Less reduction in Professional Fees - Nightingale	-10,000
Add increase to Equipment budget	8,500
Add increase in Rates	1,000
Less reduction in Insurance	-1,000
2019/20 Budget (Net)	1,065

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#### ACTUAL 2018/19 Godalming Joint Burial Committee Actual Reserves at March 31 2019

	Balance c/f	Deficit/Surplus	Transfer from	Transfer to	Balance c/f
	31 March 2018	March 2018 from Revenue A/c		Revenue A/c	31 March 2019
	£	£	£	£	£
1 Revenue Surplus	38,657	12,837			51,494
2 EMR Boundaries	20,000	-20,000			0
3 EMR Driveways	18,883	-18,883			0
4 EMR Memorial Inspections	15,027				15,027
5 EMR Nightingale Lodge	16,071	-16,071			0
6 EMR Nightingale Cemetery	7,000	-7,000			0
7 EMR Eashing Cemetery	8,000	-8,000			0
8 EMR Letting Fees	6,000	-6,000			0
9 EMR Chapels	20,000		3,000		23,000
10 EMR Eashing Lodge	10,000	-10,000			0
11 EMR Tree Maintenance	5,000	-5,000			0
12 EMR Lodges	0	32,071			32,071
13 EMR Cemeteries	0	58,883	2,000		60,883
	164,638	12,837	5,000	(	182,475

### BUDGET 2019/20 Godalming Joint Burial Committee Projection of Reserves to March 31 2020

	Balance b/f 1 April 2019	Deficit/Surplus from Revenue A/c	Transfer from Revenue A/c	Transfer to Revenue A/c	Balance c/f 31 March 2020
	£	£	£	£	£
1 Revenue Surplus	51,494	560			52,054
2 EMR Memorial Inspections	15,027				15,027
3 EMR Chapels	23,000		3,000		26,000
4 EMR Lodges	32,071				32,071
5 EMR Cemeteries	60,883			10,000	50,883
	182,475	560	3,000	10,000	176,035

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### REVISED ESTIMATE 2019/20 Godalming Joint Burial Committee Projection of Reserves to March 31 2020

	Balance b/f	Deficit/Surplus	Transfer from	Transfer to	Balance c/f
	1 April 2019	from Revenue A/c	Revenue A/c	Revenue A/c	31 March 2020
	£	£	£	£	£
1 Revenue Surplus	51,494	560			52,054
2 EMR Memorial Inspections	15,027				15,027
3 EMR Chapels	23,000		3,000		26,000
4 EMR Lodges	32,071				32,071
5 EMR Cemeteries	60,883			10,000	50,883
	182,475	560	3,000	10,000	176,035

#### BUDGET 2020/21 Godalming Joint Burial Committee Projection of Reserves to March 31 2020

	Balance b/f	Deficit/Surplus	Transfer from	i ranster to	Balance c/f
	1 April 2019	from Revenue A/c	Revenue A/c	Revenue A/c	31 March 2020
	£	£	£	£	£
1 Revenue Surplus	52,054	-1,065			50,989
2 EMR Memorial Inspections	15,027				15,027
3 EMR Chapels	26,000		2,500		28,500
4 EMR Lodges	32,071		2,500		34,571
5 EMR Cemeteries	50,883				50,883
	176,035	-1,065	5,000		179,970

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